



FALL 2005

update



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4 Donald Zauderer Scholarship Announced

A new AU



MESSAGE FROM THE DEAN

Friends,

Sharing knowledge with students is a great privilege. Students pass through our classes, into life and work, deeply affected by their learning experience at SPA. Sometimes, we may not even realize the impact we have had on them until years later.

This was the case with **Paul Ager Clarke**.

As a student at SPA in the 1970s, Paul Clarke learned that public policy is important to the way people live, and that educated decisions can shape a better future. As a broadcaster and later a political adviser, Paul Clarke put what he had studied at SPA into action.

Isabella Ager Clarke, his mother, honored the memory of her son, who died in 1996, and that of her late husband, Paul Howard Clarke, through a bequest to SPA. This generous gift of more than half a million dollars—one of the largest in the School's history—will enable students of notable merit and real need to pursue studies in government, public administration, and justice. The gift embodies the Clarke family's commitment to their country and community.

Paul Howard Clarke had a long and distinguished career with the State Department that included assignments with the Arms Control and Disarmament Agency and the Peace Corps. Longtime Washington area residents, he and his wife were also dedicated to service in their community. I am moved by the Clarkes's generosity, which will give others the opportunity to receive the sort of public affairs education that made such a difference to Paul Ager Clarke.

I look forward to sharing with you how the *Paul Howard Clarke, Paul Ager Clarke and Isabella Ager Clarke Endowed Scholarship* is helping SPA fulfill its charge of educating leaders for service.

Undoubtedly, you have noticed the larger format of this newsletter; it still seems too limited to hold all the news of our school. I hope you enjoy receiving this bulletin and invite your comments.

Best wishes,

William M. LeoGrande
William M. LeoGrande

Ridge and Original Homeland Directors Reunite

SPA Panel Discusses Early Days of Agency and Future of Security

Tom Ridge, the first secretary of the Department of Homeland Security, and senior members of the group that “turned on the lights” at the newest federal agency, reunited to discuss their experiences of inventing an agency. The May panel, held in Washington, was hosted by SPA's Institute for the Study of Public Policy Implementation (ISPPi) and IBM.

Removed from their 24-7 duties and “relaxed and tan,” as Ridge put it, the DHS team shared insights and lessons learned. Joining Ridge were retired admiral Jim Loy, the former deputy secretary; Asa Hutchinson, former under secretary for border and transportation security; retired general Frank Libutti, former under secretary for information analysis; Sue Mencer, former director of the office of domestic preparedness; Duncan Campbell, former chief of staff; Susan Neely, former assistant secretary for public affairs; and Bob Liscouski, former assistant secretary for infrastructure

protection. **Robert Tobias**, director of ISPPi, moderated the panel.

Now busy on the lecture circuit and with corporate board duties (Home Depot), Ridge recalled the two years from 2003 to early 2005 when he and his team labored to establish a new federal department with 180,000 employees from 22 different agencies.

Ridge admitted that he often strongly disagreed with administration decisions to raise the alert levels from yellow to orange, but was overruled by other members of the President's Homeland Security Advisory Council, which included former Attorney General



Tom Ridge and DHS panel (below) discuss the recent past and challenges of security.



From *The Nation's First Homeland Security*

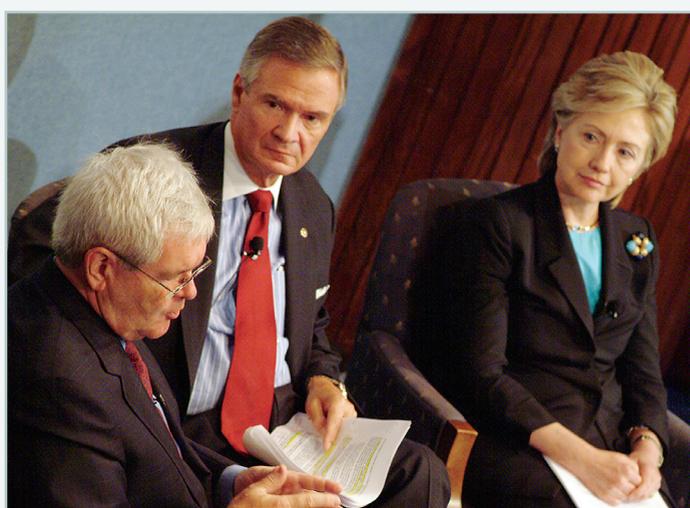
John Ashcroft, FBI Chief Robert Mueller, and CIA Director George Tenet.

“We (DHS) were the least inclined to raise it [the alert level],” Ridge said, “but most inclined, on a regular basis, to share more information with America. Yes, there were times when the information was credible and specific enough that raising the threat alert was appropriate, but we also understood that you have to use that tool of communication

very sparingly. We told reporters: ‘Be alert, be aware, be vigilant. Have a good day.’ But, that didn't fly with the public. What kind of information do you share when you raise the threat level?”

In this new culture, Ridge said he and his DHS colleagues were inclined to give out more information. “Because we understood what homeland security really means. It's about keeping the country open as much as it is

SPA, page 3



IN AGREEMENT: Former House Speaker **Newt Gingrich**, former Senator **John Breaux**, Senator **Hillary Clinton** discuss health care. See page 4.



AMERICAN UNIVERSITY
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SPA HAPPENINGS

SEPT. 14 Best Places to Work in the Federal Government

Announcement of rankings of cabinet, agency, and subagencies representing the federal government's employers of choice. Presented by ISPPI and the Partnership for Public Service
www.bestplacestowork.org

SEPT. 14 Women & Politics Institute 5th Anniversary Celebration

5:30-7:30 p.m.
Sewall-Belmont House
144 Constitution Avenue, NE

SEPT. 16 Professional Development Series**OCT. 21** AU/OPM & Key Executive Alumni Reunion

OCT. 21-23 Homecoming and Parents Weekend
<http://alumni.american.edu>

OCT. 22 Meet the Dean and SPA Faculty Reception

10-11 a.m.
University Club, Mary Graydon Center

UPCOMING

OCT. Roger W. Jones Awards for Executive Leadership

Kay Spiritual Life Center

New York Breakfast Series

NOV. Professional Development Series

FOR MORE INFORMATION

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SHAPE
Carmen Group's Policy Forum

This fall discussion, moderated by JLS Professor **Richard Bennett**, will focus on a compelling issue in contemporary justice. This event is made possible by the Carmen Group Fund for Excellence.

On Robots, Space, and NASA

The Future According to Howard McCurdy

Howard McCurdy's fascination with space exploration goes back to the late 1950s when he was a high school student in Seattle, making rockets in the basement. "Of course, the authorities wouldn't let us fly them. But we did anyway. It was fun and our contribution to the space race, as it were." As a public administration professor and a leading space policy expert, McCurdy has contributed to the space program through his writing and study of NASA. McCurdy, who has written six books on the agency and space exploration, is working on a seventh with co-author Roger Launius, head of the space history department at the National Air and Space Museum. Their upcoming book, *Robots and Humans in Spaceflight*, will examine the roles of people and machines in cosmic travel and exploration. McCurdy took time from his writing schedule to give us a look at the future.

Q Will robots replace the need for humans in space flight?

A They already have. During the space race, the Russians used robotic rovers to explore the moon and the U.S. recently used the rovers *Spirit* and *Opportunity* to traverse Mars. Robotic technology has advanced dramatically since the space age began 50 years ago. By contrast, humans are fish out of water when it comes to exploring space. We are not well-suited to living beyond the surface of Earth.

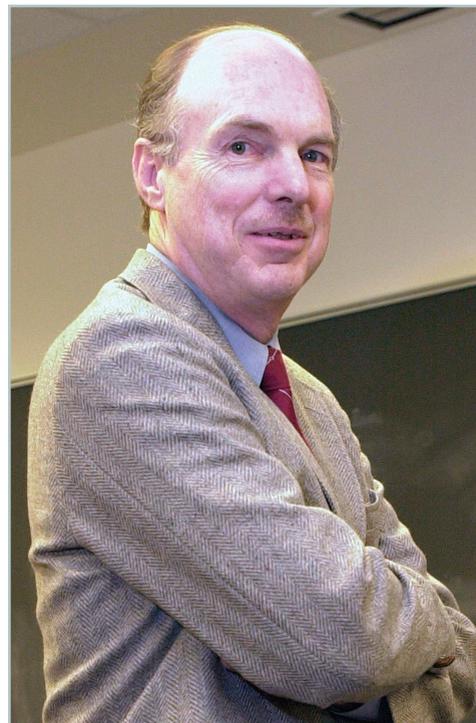
In our book, we deal with the race between human and robotic capabilities in space. The most interesting possibility—that human and robotic characteristics will merge and robots will become more like humans and humans will acquire machine parts—sounds like science fiction, but it is already happening.

Where is the most innovative work of this sort being done today?

There's lots of innovation coming out of the military. People in the civil space business like to send people "where no man has gone before." People in the military don't like to send soldiers into places where they don't need to be. They are more inclined to develop machines that can do a soldier's work.

And, why does it have to be all-machine? Why can't it be part biological? Military officers have sponsored research on robots that combine living tissue with mechanical parts. Moth antennae, for example, may be very good at detecting explosives when attached to machines.

Unfortunately, the current robot models aren't as advanced as we need them to be. A two-year-old child can detect obstacles that most robots miss. To replace humans as



space travelers, robots need to be as smart as 32-year-old test pilots.

Military officers recently staged a 142-mile race for fast robots in the Mojave Desert. The machines crashed, caught fire, and tipped over! None completed the course. Military officers want to create smart, independent robots, but they aren't there yet.

Besides the military, where else are innovations coming from?

Lots of small commercial firms and entrepreneurs are experimenting with robots and new methods of human flight. For the past half century, space travel has been monopolized by government agencies. If people like Bert Rutan have their way, that will change. They want to build rocket ships, develop space tourism, and operate any lunar stations that the Congress funds. They would like to put rovers on the moon and

let humans on the Earth pay to drive them—a form of virtual space exploration.

And why can't they? A private firm, Raytheon Polar Services, operates the McMurdo station in Antarctica for the U.S. government. That same type of public-private partnership could be applied to space. There are all kinds of people in the commercial sector who would love to get involved.

Travel to Mars is still decades away. Why is it so hard to get to Mars?

Relatively speaking, it is easier for robots than human beings. The atmosphere of Mars is too thin to slow a spaceship big enough to transport human beings. The astronauts cannot use retrorockets to slow down because the fuel requirements are prohibitive. We know how to land small robots on Mars, but currently we don't know how to send human beings. That's just one of the obstacles.

Why hasn't the current space program captured the imagination of the general public as it did in the late 1950s and 1960s? What happened to the "awe" factor?

I don't think the awe has disappeared, but our neighborhood has gotten bigger. With communication satellites, space stations, and global positioning systems (GPS), we treat the space around the planet as if it was the Earth. Human space activities have been stuck in low-Earth orbit for 30 years, and frankly that's not such a mysterious place anymore. The most interesting activities have been conducted by machines, like the Hubble Space Telescope and the Cassini mission to Saturn.

If the current administration has its way, NASA will get back into the human space exploration business with trips to the moon and Mars. The moon would be used to test equipment and train astronauts in the same way that climbers practice on Mt. Rainier in preparation for scaling Mt. Everest. NASA would like to do it with humans and robots together.

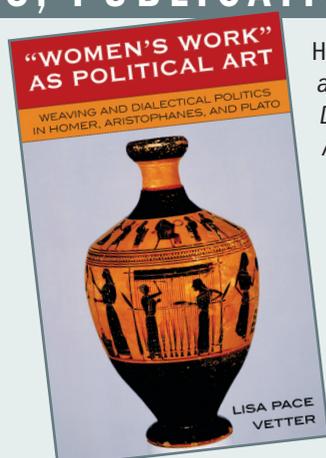
Is NASA ready to meet the challenges of the future?

The culture of NASA has changed for the worse. In the beginning, they had the best rocket scientists and spacecraft engineers in the world. They built lots of equipment in-house, which kept their people technically sharp. After the moon landing, NASA contracted out most of its technical core. It has become more like a contract management

FACULTY BOOKS, PUBLICATIONS AND MEDIA

BOOKS

Assistant Professor of government **Lisa Pace Vetter** asserts that in Homer's *Odyssey*, Aristophanes' *Lysistrata*, and Plato's *Statesman* and *Phaedo*, the traditional feminine art of weaving is a metaphor for political discourse that allows discussion of political matters guided by higher, philosophic principles.



Her recent book, *Women's Work as Political Art: Weaving and Dialectical Politics in Homer, Aristophanes, and Plato* (Lexington Books, 2005) challenges the notion that Plato and other philosophers were concerned only with imposing their ideal worldview. Instead, Vetter argues that through the careful use of Socratic dialogue Plato actually shows

how different kinds of people can talk about important political matters without sacrificing their individuality. Vetter emphasizes that Plato warns us of ideologies that present their own narrow understandings as the truth.

University Professor at SPA and the Washington College of Law **Rita J. Simon** and Heather Ahn-Redding have produced the third edition of *Crimes Women Commit, the Punishments They Receive* (Rowman & Littlefield Publishers, Inc., 2005). Since the original work came out in 1975, women have

become more represented in official crime statistics. This new edition of the original presents the most current demographic data. Also by Rita Simon is *Sporting Equality: Title IX Thirty Years Later*, Rita J. Simon, editor (Transaction Publishers, 2005).

JLS Professor **Brian Forst**, co-edited with Akbar Ahmed, SIS professor, *After Terror: Promoting Dialogue Among Civilizations* (Polity Press, 2005). This anthology contains original essays by Kofi Annan, Zbigniew Brzezinski, Amitai Etzioni, Archbishop Desmond Tutu, and

agency. This saves money, but it erodes technical capability.

Space flight is terribly challenging. It requires really smart people who can, as we like to say, recognize “the signal in the noise.” With thousands of bits of data flowing in, mission managers need to be able to sort out the really important information. NASA flight managers failed to do that on the Challenger and Columbia flights and lost two orbiters and their crews as a result.

On a more hopeful note, pockets of technical competency exist within the agency, but they are not deep or pervasive. Interestingly, most are on the robotic side. NASA goes through cycles. If its leaders build on those capabilities, there is hope for both humans and robots in space.

ALUMNI OF NOTE

Gwendolyn Sykes's (Key MPA/SPA '01) first paycheck from a part time job during junior high made an impression: “I knew how much I was being paid per hour, and then I discovered FICA and all the money that comes out of your paycheck,” she recalls. “Numbers became very important to me.”

Today, as the chief financial officer at NASA, Sykes manages a larger budget—\$16.5 billion. Definitely not small change.

Sykes and her three siblings grew up in Anchorage, Alaska, where her father was a senior master sergeant at Elmendorf Air Force Base and her mother worked as a labor and delivery nurse at the base hospital. Sykes first came to the nation's capital as a high school intern for Senator Ted Stevens and later returned to Washington to earn a degree in accounting from Catholic University and to pursue a career in government. From auditing contracts at the Department of Defense, a GS-9 position, Sykes took on positions of increasing responsibility. Along the way, she earned an MPA in SPA's Key Executive Program.

“Prior to Key, I focused on the ‘down and in,’ the practical matters,” she admits, “but, Key made me look at the ‘up and out’...how to garner my thinking as an executive, how to collaborate with others.”

Sykes abides by three Key guidelines: “It's always people first, finding ways to engage the hearts and minds of people who work with you. Next, focus on execution. Whatever the goal, stick

McCurdy's Terms

Swarm technology: Tiny robots *en masse*. A swarm of bees is collectively more intelligent than a single bee.

Android: A robot built in a humanistic form. CP30 is an android.

Cyborgs: Part biological and part machine. Darth Vader is a cyborg.

Artificial intelligence: Computers designed to work like a brain. The field includes fictional computers, like the HAL-9000 in the movie *2001: A Space Odyssey*.



with the plan and execute it. Finally, always say thank you.”

“One of the things that Key taught me was management by walking around. I pick several times during the week to walk around and have a conversation with staff members. It can be as simple as stopping by a cubicle and chatting with people.”

Sykes is committed to recognizing the talent of others and encouraging them to step up to new challenges. She is now in a position of recognizing executive excellence and has seen several Key grads ascend to higher ranks with larger portfolios.

With the demands of her job, Sykes relaxes by reading and listening to music. The Arlington, Virginia resident also returns to Alaska three or four times a year to visit her family and fish for salmon. She still finds time to visit schools and speak to students to promote the wonders of math and science.

Recently, a rising executive at NASA thanked Sykes for recommending her for the program. “I told her she didn't have to thank me personally,” says Sykes who will soon also teach as an adjunct professor with Key. “What I want her to do is reach back and grab three. Encourage at least three others to apply to the Key program.”

SPA Reunites DHS

continued from page 1

keeping the country secure. We understood the impact on states and cities, the impact on the private sector, the psychological impact on the public.”

Ridge and his team also urged their successors to build stronger relationships with federal, state, and local agencies and to hone emergency response protocols.

In response to criticism that too much emphasis was placed on airport security in the aftermath of the terrorist attacks, Admiral Jim Loy, former Homeland deputy secretary, responded, “If the 9/11 events occurred at a port, or at a train station, or a pipeline system somewhere, there would have been a dramatically different flow of dollars to deal with what happened that day.”

Asa Hutchinson, former under secretary for Border and Transportation Security, described the organizational challenge of merging agencies that report to more than 80 Congressional committees and subcommittees. The reorganization took place, but the old ways, the old turfs still exist; and some folks fight for those. You've got to have strong leadership, support of the defined mission, and drive that every day.”

“Ultimately not everything can be secured,” said Frank Libutti, formerly with New York Police Department's counterterrorism unit, who supervised DHS intelligence analysis.

“We don't have the luxury of having in our back pocket the attack plan devised by the enemy, so we have to deal with what is called ‘risk management.’ It starts with trying to understand the guts of the intelligence in terms of intelligence analysis. You can't protect everything all the time. You have resources. You have leadership. You look at the intel [intelligence]. You protect that which is truly critical.”

And that, according to Ridge, is one of the biggest challenges ahead for the United States and what he estimates is a \$10 to 12 trillion economy. “Critical infrastructure everywhere, potential assets to be turned into weapons everywhere. Let's manage the risk. Let's think about where our priorities are and focus on those priorities.”

The standing-room-only event was covered by *USA Today*, *Wall Street Journal*, *National Public Radio*, *C-SPAN*, *Government Executive*, *Washington Post*, *Newsday*, and other media.

For a complete transcript of the forum, visit <http://spa.american.edu/transcript.php>

by *USA Today* for a front page story on lobbying; American Public Media's *Marketplace* and the *Associated Press* regarding John Bolton's nomination hearings in the U.S. Senate; the *Washington Post*, NBC's *Nightly News* and *Today*, and ABC's *World News Tonight* to discuss the Senate filibuster and the “nuclear option;” and the *New York Times* regarding the Bush presidency.

JLS professor **Emilio Viano** was interviewed by Univision on terrorism and flight safety.

SPA HONORS

AU Produces Most Presidential Management Fellows

This year AU attained the top national spot with 41 students chosen for the prestigious Presidential Management Fellowship (PMF) Program, a leading indicator of academic excellence.

Established in 1977 to attract outstanding individuals to the federal service, the PMF program provides two-year paid fellowships to top graduate students completing their studies. PMF assignments may involve domestic or international issues, technology, science, criminal justice, health, financial management, and many other fields in support of public-service programs. This year's 644 fellows were chosen from more than 200 colleges and universities.

The SPA Presidential Management Fellows: Chantel Boyens, Joshua Franzel, Richard Garrett, David Gessert, Annica Larsen, Brian Levite, Meaghan Marshall, Travis Speck, and Ana Tenorio.



PMF Annica Larsen is working at NOAA.

DPAP Professor **Robert Durant** has been named associate editor for administrative research at the *Public Administration Review*.

Assistant Professor in Government **Todd Eisenstadt** received a visiting research fellowship at the Center for U.S. Mexican Studies at the University of California, San Diego, for 2005-2006.

Assistant Professor in Government **Alan Levine** and assistant professor in JLS **Lynn Addington** received fellowships from the Foundation for the Defense of Democracy to participate in an anti-terrorism training project in Israel this past summer.

JLS Assistant Professor **Jeffrey Schaler** was appointed executive editor, *Current Psychology: Developmental, Learning, Personality, Social*, an international peer-reviewed journal published by Rutgers University.

Students

- Michelle Salomon (SPA '06) was awarded a Fulbright Grant to study the reintroduction of the jury system in 1995 in Spain.
- NSEP/David L. Boren Undergraduate Scholarships were awarded to sophomore Stacy Aldinger for study in Beijing as part of the World Capitals program, and to Patrick Gaughen, a political science major.
- Through a Killam Fellowship, junior Kevin Wadzuk will spend one year studying international law at York University in Toronto.
- Jacqueline Ingber, junior, and Lacey Rosenbaum, junior, are both national finalists for the Harry S. Truman Scholarship.
- Anthony Valdez, junior and political science major, will study at the Woodrow Wilson School of Public and International Affairs at Princeton.
- Robert Levy, graduate student, was a summer intern working in the DEA's Intelligence Division Drug Enforcement Administration Summer Internship.

other distinguished contributors. Also, by Forst, *Errors of Justice: Nature, Sources and Remedies* (Cambridge University Press, 2004). Forst offers a fresh perspective for analyzing the criminal justice system—what works, what doesn't, and how to affect changes.

MEDIA

DPAP Professor **Howard McCurdy** was interviewed on NASA and the space program

by *NBC News*, the *New York Times*, the *Washington Post*, the *Seattle Times*, the *Boston Globe*, the *Chicago Tribune*, and the *Orlando Sentinel*.

- Women & Politics Institute Director **Karen O'Connor** was interviewed by the *Los Angeles Times* on the Senate and abortion law and by the *Baltimore Sun* and *Bloomberg News* on Justice Sandra Day O'Connor's retirement from the Supreme Court
- CCPS Director **James Thurber** was interviewed

NEW SPA FACULTY

■ Assistant Professor in the Department of Public Administration and Policy, **Anna Amirkhanyan** (PhD, Syracuse University, Public Administration) focuses her research and teaching areas on public-sector reform, social policy, the intellectual history of public administration, and public and nonprofit management.

■ Distinguished Adjunct in Residence **Brad Huther** (MPA, American University) specializes in public management and national administration.



An intellectual property expert, Huther has directed the anti-counterfeiting and piracy initiative at the U.S. Chamber of Commerce. Past president and CEO of the International Intellectual Property Institute, he was also senior adviser to the U.S. Department of Commerce, COO of the U.S. Census Bureau, CFO of the U.S. Patent and Trademark Office, and special attaché to the U.N.'s World Intellectual Property Organization in Geneva. He is an elected member of the National Academy of Public Administration.

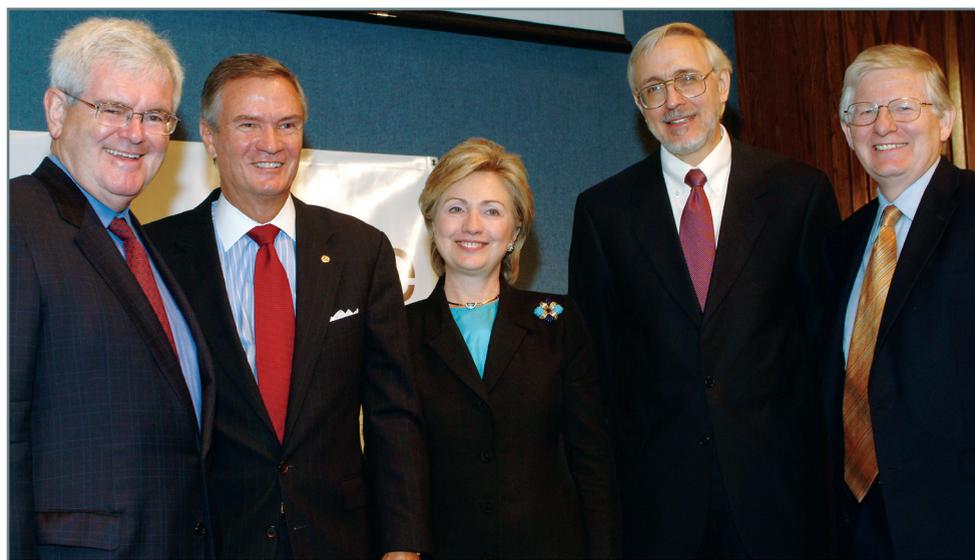
■ Assistant Professor **Alison Jackowitz** (PhD, The Frederick S. Pardee Rand Graduate School, Policy Analysis) researches in the areas of poverty, social and education policy, and administration, and in income and food assistance programs. She has written on welfare work requirements, food stamp program participation, and after-school care best practices.

■ Associate Professor **Jocelyn M. Johnston** (PhD, Syracuse University, Public Administration) specializes in the areas of government contracting, as well as intergovernmental programs, finance, and policy. She is the author of works on contracting for social services, school finance reform, and Medicaid policy and management, among other areas. Johnston's work has been published in such journals as *Public Administration Review*, *Journal of Public Administration Research and Theory*, and *State and Local Government Review*.



■ Scholar in Residence **Beryl Radin** (PhD, University of California at Berkeley, City and Regional Planning) is the author of *The Accountable Juggler: The Art of Leadership in a Federal Agency* (CQ Press, 2002) among other publications on policy and implementation. An elected member of the National Academy of Public Administration, she is the former managing editor of the *Journal of Public Administration Research and Theory*. Radin specializes in intergovernmental relations/federalism, administrative reform, and public policy and management.

■ Assistant Professor of government **Brian Schaffner** (PhD, Indiana University, Political Science) is also a research fellow at the Center for Congressional and Presidential Studies. His primary research areas include the role of local news coverage and campaign advertising in congressional races.



CEASEFIRE ON HEALTH CARE: Senator **Hillary Clinton** and former House Speaker **Newt Gingrich** were on different sides of issues in the past but today they've claimed common ground: the need to reform health care. The forum, organized by **James Thurber's** Center for Congressional and Presidential Studies (CCPS), held in Washington, D.C.'s National Press Club, and moderated by former Senator **John Breau**, was one of a series of programs on health care held nationwide. Gingrich, founder of the Center for Health Transformation, and Senator Clinton, a sponsor of proposed legislation that would establish a private, confidential system of electronic medical records, shared these views: The U.S. health care system is in critical condition, technology can streamline processes, and preventive care is crucial. The event was sponsored by CCPS through a grant from Pfizer. Above, panelists with SPA Dean **William LeoGrande**.

To view the video visit: <http://spa.american.edu/ccps>. For more on the Ceasefire campaign, visit www.ceasefireonhealthcare.org.

SPA PHILANTHROPY

With the Amos Perlmutter Memorial Lecture and Annual Prize the School of Public Affairs is honoring the memory of one of its most dynamic scholars. In addition to being an expert in comparative politics and foreign affairs, **Amos Perlmutter** published 15 books, was a member of the Israeli Defense Forces, an adviser to the Greek government, a member of the Israeli Atomic Energy Commission, and a columnist for *The Washington Times*. "My husband took an active role in the world," is the modest assessment of his widow, Sharon Perlmutter.

Mrs. Perlmutter was thrilled when she first learned that the School of Public Affairs faculty and staff wanted to honor her late husband, a faculty member from 1972 to 2001, with an endowment.

"Personally, it means a lot to me and is a very suitable way to remember my husband. He gave a lot to the University when he was alive; his work brought prestige to the School. It is important to remember people who have given so much to the education of students and to honor their life's work."

The Perlmutter Endowment will fund an annual award and a memorial lecture. This year the \$500 award prize was given to Christine Godowsky, a graduating senior in the School of Public Affairs who excelled in comparative politics. The first Amos Perlmutter Memorial Lecture will be held in 2006.

Two other new endowments were also inspired by outstanding faculty. The Zauderer Key Executive Scholarship Endowment was established in honor of former Professor **Donald G. Zauderer**. The fund will provide scholarships to students participating in the Key Executive Masters



Amos Perlmutter

in Public Administration program, the leading graduate program for government executives.

The **Morley Segal** and **Edith Whitfield Seashore** Fellowship Fund honors the two faculty founders of the AU/NTL master's program for organizational development practitioners. At the time the program was created in 1980, Professor Segal was on the public administration faculty at SPA and Edith Seashore was the president of NTL (National Training Laboratories) Institute for Applied Behavioral Science.

Both the Zauderer Key Executive and the Segal/Seashore endowments will fund an estimated \$2,500 in scholarships for the respective programs each year.

For more information on making a planned or an endowment gift, please contact SPA development director Jenine Rabin at rabin@american.edu or (202) 885-3698

NEW AT SPA: Jacqueline McLaughlin Linde, former assistant dean of career programs at George Washington University (standing) joins SPA as assistant dean for marketing, admissions and outreach. Formerly with the Smithsonian Institution, **Jacqueline Corbett** (sitting) becomes the School's first director of communications.



DID YOU KNOW

OVER 40%

Over 40% of SPA alumni live and work in the Washington metropolitan area.

3 ACCREDITED DEGREES

SPA is the only school in the nation offering 3 accredited degrees—MPA, MPP and Executive MPA. (NATIONAL ASSOCIATION OF SCHOOLS OF PUBLIC AFFAIRS)

OVER 2,000

Over 2,000 SPA alumni are registered with the AU online community at <http://alumni.american.edu>. Are you?

A NOTE OF CHANGE: The Department of Public Administration has been renamed the **Department of Public Administration and Policy (DPAP)** to reflect the SPA's leading position in both public policy and public administration.

In Memoriam

Edgar Stern Robinson, political philosophy professor from 1955 to 1985, died in June. A 1941 *magna cum laude* graduate of Amherst College, he earned a master's degree and a doctorate from Columbia University and was a leading scholar on the philosopher and educator John Dewey. Noted for his wisdom, humor, and compassion, Professor Robinson was consistently evaluated by students as one of most effective teachers during the 1970s. After retiring, he devoted his life to promoting world peace through his ideas on the commonality of human kind.

FALL 2005

update

Published three times a year by the American University's School of Public Affairs

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On the cover: Originally part of the East Portico of the U.S. Capitol, these Corinthian columns now stand on the grounds of the U.S. National Arboretum in Washington. (GETTY IMAGES)

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Writers: Jacqueline Corbett, Laura Forman, Heather Finneran Vazquez | Design: Jel Montoya-Reed
Photos courtesy of Jeff Watts/American University; Ceasefire photos/Hillary Schwab Shapiro; Sykes photo/NASA.